

**La Canada Flintridge Educational Foundation**  
**Statement of Financial Position**  
For the Three Months Ending September 30, 2014

	Foundation	Endowment	Summer School	Total Fiscal YTD	06/30/14	Net Change
<b>Assets</b>						
Cash in Bank	571,896	-	84,823	656,719	2,477,929	(1,821,210)
<b>Total Cash</b>	<b>571,896</b>	<b>-</b>	<b>84,823</b>	<b>656,719</b>	<b>2,477,929</b>	<b>(1,821,210)</b>
Accounts Receivable	97,047	-	-	97,047	36,462	60,585
Pledges receivable	71,274	209,340	-	280,613	868,847	(588,234)
Doubtful Pledges Allowance	(71,274)	(209,340)	-	(280,613)	(868,847)	588,234
Intercompany Due From	38,600	177,091	-	215,692	153,062	62,630
<b>Total Accounts Receivable</b>	<b>135,647</b>	<b>177,091</b>	<b>-</b>	<b>312,739</b>	<b>189,524</b>	<b>123,215</b>
Prepaid expenses	34,295	-	-	34,295	25,175	9,120
Suspense	(3,280)	-	-	(3,280)	(3,353)	74
Marketable securities	2,005	-	-	2,005	2,051	(46)
Allowance for MV Adj	-	-	-	-	21	(21)
Endowment - General	-	3,872,650	-	3,872,650	3,799,754	72,897
Endowment - General MV Allowan	-	1,241,408	-	1,241,408	1,333,558	(92,150)
Endowment - Harrington	-	304,964	-	304,964	304,558	406
Endowment - Harrington MV Allo	-	51,881	-	51,881	57,408	(5,527)
Security deposits	2,025	-	-	2,025	2,025	-
<b>Total Other Assets</b>	<b>35,046</b>	<b>5,470,902</b>	<b>-</b>	<b>5,505,948</b>	<b>5,521,196</b>	<b>(15,248)</b>
Improvements	1,589	-	-	1,589	1,589	-
Furniture fixtures & equipment	1,025	-	-	1,025	1,025	-
Computer Equipment	1,766	-	-	1,766	1,766	-
Website	10,845	-	-	10,845	10,845	-
Accum deprec - furn,fix,equip	(3,364)	-	-	(3,364)	(3,240)	(123)
Accum deprec - website	(8,134)	-	-	(8,134)	(7,592)	(542)
<b>Total Fixed Assets</b>	<b>3,727</b>	<b>-</b>	<b>-</b>	<b>3,727</b>	<b>4,393</b>	<b>(666)</b>
<b>Total Assets</b>	<b>746,316</b>	<b>5,647,994</b>	<b>84,823</b>	<b>6,479,132</b>	<b>8,193,042</b>	<b>(1,713,910)</b>
<b>Liabilities and Net Assets</b>						
Accounts payable	19,017	-	-	19,017	2,087,092	(2,068,075)
Credit card payable	-	-	-	-	42,686	(42,686)
Intercompany Due To	177,092	-	38,600	215,692	153,063	62,630
<b>Total Payables</b>	<b>196,109</b>	<b>-</b>	<b>38,600</b>	<b>234,709</b>	<b>2,282,840</b>	<b>(2,048,131)</b>
Accrued payroll	-	-	-	-	(134)	134
Accrued payroll taxes	(4)	-	-	(4)	-	(4)
Accrued sales taxes	6,375	-	-	6,375	-	6,375
Accrued expenses - other	-	-	-	-	8,736	(8,736)
<b>Total Accrued Liabilities</b>	<b>6,371</b>	<b>-</b>	<b>-</b>	<b>6,371</b>	<b>8,602</b>	<b>(2,231)</b>
Unearned/deferred revenue	-	-	-	-	113,329	(113,329)
Deposits held in trust	13,637	-	-	13,637	16,866	(3,229)
<b>Total Other Liabilities</b>	<b>13,637</b>	<b>-</b>	<b>-</b>	<b>13,637</b>	<b>130,195</b>	<b>(116,558)</b>
<b>Total Liabilities</b>	<b>216,117</b>	<b>-</b>	<b>38,600</b>	<b>254,717</b>	<b>2,421,637</b>	<b>(2,166,920)</b>
Unrestricted net assets	530,733	-	46,222	576,955	160,999	415,956
Board restricted net assets	-	5,647,994	-	5,647,994	5,610,939	37,055
Temp restricted net assets	(533)	-	-	(533)	(533)	-
<b>Total Net Assets</b>	<b>530,200</b>	<b>5,647,994</b>	<b>46,222</b>	<b>6,224,415</b>	<b>5,771,405</b>	<b>453,011</b>
<b>Total Liabilities and Net Assets</b>	<b>746,316</b>	<b>5,647,994</b>	<b>84,823</b>	<b>6,479,132</b>	<b>8,193,042</b>	<b>(1,713,910)</b>

**La Canada Flintridge Educational Foundation**  
**Statement of Activities**

For the Three Months Ending September 30, 2014

	<u>Foundation</u>					Prior	
	Fundraising	Management & General	Endowment	Summer School	Total	Fiscal YTD	Net Change
Individual contributions	447,756	-	33,081	-	480,838	412,243	68,595
Corporate contributions	30,490	-	-	-	30,490	37,601	(7,111)
Gifts in kind	8,721	455	-	-	9,176	240	8,936
Foundation/trust grants	2,000	-	-	-	2,000	6,706	(4,706)
Summer school - tuition	-	-	-	113,329	113,329	104,548	8,782
<b>Total Program Revenue</b>	<b>488,968</b>	<b>455</b>	<b>33,081</b>	<b>113,329</b>	<b>635,833</b>	<b>561,337</b>	<b>74,496</b>
Interest-svgs/short-term investments	-	333	-	-	333	29	303
Partnership Revenue on REIT	-	-	1,620	-	1,620	2,550	(930)
Dividend Revenue	-	6	18,908	-	18,914	17,592	1,321
Unrealized gains and losses	-	(21)	(97,678)	-	(97,699)	204,659	(302,358)
Realized gains and losses	-	(51)	-	-	(51)	-	(51)
Cost of merchandise sold	-	-	(6,841)	-	(6,841)	(2,671)	(4,170)
Event Contributions	40	-	8,230	-	8,270	4,350	3,920
Ticket sales	-	-	21,140	-	21,140	8,050	13,090
Sponsorship	5,000	-	-	-	5,000	7,500	(2,500)
Item sales	20	-	70,835	-	70,855	-	70,855
Paddle pledge	-	-	-	-	-	500	(500)
<b>Total Other Revenue</b>	<b>5,060</b>	<b>266</b>	<b>16,214</b>	<b>-</b>	<b>21,540</b>	<b>242,560</b>	<b>(221,020)</b>
<b><u>Total Revenue</u></b>	<b><u>494,028</u></b>	<b><u>721</u></b>	<b><u>49,295</u></b>	<b><u>113,329</u></b>	<b><u>657,373</u></b>	<b><u>803,897</u></b>	<b><u>(146,524)</u></b>
Cash awards & grants-organizations	-	-	-	-	-	15,000	(15,000)
Cash awards & grants-individuals	-	-	(6,700)	-	(6,700)	-	(6,700)
Program expenses - other	-	-	-	-	-	3,361	(3,361)
Salaries & wages	20,780	7,423	-	86,856	115,060	106,187	8,873
Payroll taxes	-	2,214	-	10,077	12,291	11,616	674
Employee benefits	-	446	-	-	446	-	446
Workers comp	490	175	-	1,903	2,568	1,224	1,344
Accounting fees	-	12,538	-	709	13,247	17,135	(3,888)
Professional fees - marketing	-	-	-	-	-	385	(385)
Professional fees - IT	-	-	-	-	-	900	(900)
Prof fees - donation processing	866	-	-	-	866	825	41
Professional fees - other	5,051	100	9,391	1,593	16,134	11,516	4,618
<b>Total Program Expenses</b>	<b>27,188</b>	<b>22,895</b>	<b>2,691</b>	<b>101,138</b>	<b>153,911</b>	<b>168,149</b>	<b>(14,238)</b>
Supplies	-	1,142	-	99	1,241	2,020	(779)
Software expense	785	-	-	-	785	11,765	(10,980)
Hardware expense (<\$5,000)	-	-	-	-	-	958	(958)

Postage & shipping	2,740	61	500	-	3,301	2,549	752
Design, printing & copying	5,299	173	1,373	2,048	8,893	8,998	(105)
<b>Total Operating Expenses</b>	<b>8,824</b>	<b>1,376</b>	<b>1,873</b>	<b>2,147</b>	<b>14,220</b>	<b>26,290</b>	<b>(12,070)</b>
Rent, parking, other occupancy	-	-	-	-	-	6,247	(6,247)
Personal property taxes	-	40	-	-	40	60	(19)
Deprec & amort - allowable	-	666	-	-	666	666	0
<b>Total Occupancy Expenses</b>	<b>-</b>	<b>706</b>	<b>-</b>	<b>-</b>	<b>706</b>	<b>6,972</b>	<b>(6,266)</b>
Meals, catering & food	1,534	435	10	358	2,337	3,209	(872)
<b>Total Event &amp; Meeting Expense</b>	<b>1,534</b>	<b>435</b>	<b>10</b>	<b>358</b>	<b>2,337</b>	<b>3,209</b>	<b>(872)</b>
Bank & credit card charges	-	10,634	-	-	10,634	6,515	4,119
Insurance	-	1,343	-	1,258	2,602	1,845	757
Membership dues	-	15	-	820	835	810	25
Staff development	-	-	-	49	49	1,944	(1,895)
Information technology	-	-	-	-	-	15	(15)
Advertising & publicity	10,947	-	1,292	-	12,239	8,964	3,274
Other expenses	-	-	-	-	-	100	(100)
<b>Total Other Expenses</b>	<b>10,947</b>	<b>11,992</b>	<b>1,292</b>	<b>2,127</b>	<b>26,358</b>	<b>20,193</b>	<b>6,165</b>
Sales taxes	-	-	6,375	-	6,375	-	6,375
Equipment purchases (<\$5,000)	-	455	-	-	455	131	324
<b>Total Business Expenses</b>	<b>-</b>	<b>455</b>	<b>6,375</b>	<b>-</b>	<b>6,830</b>	<b>131</b>	<b>6,699</b>
<b><u>Total Expenses</u></b>	<b><u>48,492</u></b>	<b><u>37,859</u></b>	<b><u>12,240</u></b>	<b><u>105,771</u></b>	<b><u>204,363</u></b>	<b><u>224,943</u></b>	<b><u>(20,581)</u></b>
<b><u>Net Revenue less Expenses</u></b>	<b><u>445,535</u></b>	<b><u>(37,138)</u></b>	<b><u>37,055</u></b>	<b><u>7,558</u></b>	<b><u>453,011</u></b>	<b><u>578,954</u></b>	<b><u>(125,943)</u></b>

**La Canada Flintridge Educational Foundation**  
**Statement of Activities - Detail**  
For the Three Months Ending September 30, 2014

	<u>Foundation</u>					<u>Endowment</u>			<u>Summer School</u>	<u>Total</u>	
	General Fundraising	Annual Gala	Jog-a-Thon	Direct Mail	Alumni Association	Management & General	General	Senior Gift			Wine Event
Individual contributions	435,945	-	-	11,812	-	-	32,081	1,000	-	-	480,838
Corporate contributions	30,490	-	-	-	-	-	-	-	-	-	30,490
Gifts in kind	8,721	-	-	-	-	455	-	-	-	-	9,176
Foundation/trust grants	2,000	-	-	-	-	-	-	-	-	-	2,000
Summer school - tuition	-	-	-	-	-	-	-	-	-	113,329	113,329
<b>Total Program Revenue</b>	<b>477,156</b>	<b>-</b>	<b>-</b>	<b>11,812</b>	<b>-</b>	<b>455</b>	<b>32,081</b>	<b>1,000</b>	<b>-</b>	<b>113,329</b>	<b>635,833</b>
Interest-svgs/short-term investments	-	-	-	-	-	333	-	-	-	-	333
Partnership Revenue on REIT	-	-	-	-	-	-	1,620	-	-	-	1,620
Dividend Revenue	-	-	-	-	-	6	18,908	-	-	-	18,914
Unrealized gains and losses	-	-	-	-	-	(21)	(97,678)	-	-	-	(97,699)
Realized gains and losses	-	-	-	-	-	(51)	-	-	-	-	(51)
Cost of merchandise sold	-	-	-	-	-	-	-	-	(6,841)	-	(6,841)
Event Contributions	-	-	40	-	-	-	-	-	8,230	-	8,270
Ticket sales	-	-	-	-	-	-	-	-	21,140	-	21,140
Sponsorship	-	5,000	-	-	-	-	-	-	-	-	5,000
Item sales	-	-	20	-	-	-	-	-	70,835	-	70,855
<b>Total Other Revenue</b>	<b>-</b>	<b>5,000</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>266</b>	<b>(77,150)</b>	<b>-</b>	<b>93,364</b>	<b>-</b>	<b>21,540</b>
<b><u>Total Revenue</u></b>	<b><u>477,156</u></b>	<b><u>5,000</u></b>	<b><u>60</u></b>	<b><u>11,812</u></b>	<b><u>-</u></b>	<b><u>721</u></b>	<b><u>(45,069)</u></b>	<b><u>1,000</u></b>	<b><u>93,364</u></b>	<b><u>113,329</u></b>	<b><u>657,373</u></b>
Cash awards & grants-indvduals	-	-	-	-	-	-	(6,700)	-	-	-	(6,700)
Salaries & wages	20,780	-	-	-	-	7,423	-	-	-	86,856	115,060
Payroll taxes	-	-	-	-	-	2,214	-	-	-	10,077	12,291
Employee benefits	-	-	-	-	-	446	-	-	-	-	446
Workers comp	490	-	-	-	-	175	-	-	-	1,903	2,568
Accounting fees	-	-	-	-	-	12,538	-	-	-	709	13,247
Prof fees - donation processing	866	-	-	-	-	-	-	-	-	-	866
Professional fees - other	-	-	-	-	5,051	100	9,391	-	-	1,593	16,134

<b>Total Program Expenses</b>	<b>22,137</b>	-	-	-	<b>5,051</b>	<b>22,895</b>	<b>2,691</b>	-	-	<b>101,138</b>	<b>153,911</b>
Supplies	-	-	-	-	-	1,142	-	-	-	99	1,241
Software expense	785	-	-	-	-	-	-	-	-	-	785
Postage & shipping	2,240	500	-	-	-	61	-	-	500	-	3,301
Design, printing & copying	2,632	-	-	2,667	-	173	-	-	1,373	2,048	8,893
<b>Total Operating Expenses</b>	<b>5,656</b>	<b>500</b>	-	<b>2,667</b>	-	<b>1,376</b>	-	-	<b>1,873</b>	<b>2,147</b>	<b>14,220</b>
Personal property taxes	-	-	-	-	-	40	-	-	-	-	40
Deprec & amort - allowable	-	-	-	-	-	666	-	-	-	-	666
<b>Total Occupancy Expenses</b>	-	-	-	-	-	<b>706</b>	-	-	-	-	<b>706</b>
Meals, catering & food	1,534	-	-	-	-	435	10	-	-	358	2,337
<b>Total Event &amp; Meeting Expense</b>	<b>1,534</b>	-	-	-	-	<b>435</b>	<b>10</b>	-	-	<b>358</b>	<b>2,337</b>
Bank & credit card charges	-	-	-	-	-	10,634	-	-	-	-	10,634
Insurance	-	-	-	-	-	1,343	-	-	-	1,258	2,602
Membership dues	-	-	-	-	-	15	-	-	-	820	835
Staff development	-	-	-	-	-	-	-	-	-	49	49
Advertising & publicity	10,947	-	-	-	-	-	-	1,200	92	-	12,239
<b>Total Other Expenses</b>	<b>10,947</b>	-	-	-	-	<b>11,992</b>	-	<b>1,200</b>	<b>92</b>	<b>2,127</b>	<b>26,358</b>
Sales taxes	-	-	-	-	-	-	-	-	6,375	-	6,375
Equipment purchases (<\$5,000)	-	-	-	-	-	455	-	-	-	-	455
<b>Total Business Expenses</b>	-	-	-	-	-	<b>455</b>	-	-	<b>6,375</b>	-	<b>6,830</b>
<b><u>Total Expenses</u></b>	<b><u>40,274</u></b>	<b><u>500</u></b>	<b><u>-</u></b>	<b><u>2,667</u></b>	<b><u>5,051</u></b>	<b><u>37,859</u></b>	<b><u>2,701</u></b>	<b><u>1,200</u></b>	<b><u>8,339</u></b>	<b><u>105,771</u></b>	<b><u>204,363</u></b>
<b><u>Net Revenue less Expenses</u></b>	<b><u>436,882</u></b>	<b><u>4,500</u></b>	<b><u>60</u></b>	<b><u>9,144</u></b>	<b><u>(5,051)</u></b>	<b><u>(37,138)</u></b>	<b><u>(47,770)</u></b>	<b><u>(200)</u></b>	<b><u>85,025</u></b>	<b><u>7,558</u></b>	<b><u>453,011</u></b>

## LCFEF (Foundation Only)

For the Three Months Ending September 30, 2014

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>FY 2015</u>	<u>Prior FYTD</u>
Individual contributions	19,665	111,709	316,383	447,756	378,404
Corporate contributions	8,410	15,340	6,740	30,490	32,601
Gifts in kind	2,585	698	5,892	9,176	-
Foundation/trust grants	-	1,000	1,000	2,000	6,706
<b>Total Program Revenue</b>	<b>30,660</b>	<b>128,747</b>	<b>330,015</b>	<b>489,423</b>	<b>417,711</b>
Interest-svgs/short-term investments	4	324	4	333	29
Dividend Revenue	-	-	6	6	-
Unrealized gains and losses	-	-	(21)	(21)	-
Realized gains and losses	-	-	(51)	(51)	-
Event Contributions	-	20	20	40	-
Ticket sales	-	-	-	-	100
Sponsorship	-	-	5,000	5,000	7,500
Item sales	20	-	-	20	-
Paddle pledge	-	-	-	-	500
<b>Total Other Revenue</b>	<b>24</b>	<b>344</b>	<b>4,957</b>	<b>5,326</b>	<b>8,129</b>
<b><u>Total Revenue</u></b>	<b><u>30,684</u></b>	<b><u>129,091</u></b>	<b><u>334,973</u></b>	<b><u>494,749</u></b>	<b><u>425,840</u></b>
Salaries & wages	9,275	9,401	9,528	28,204	25,861
Payroll taxes	710	775	729	2,214	1,978
Employee benefits	143	143	161	446	-
Workers comp	219	222	225	665	155
Accounting fees	2,318	2,560	7,660	12,538	15,888
Professional fees - marketing	-	-	-	-	385
Professional fees - IT	-	-	-	-	900
Prof fees - donation processing	289	289	289	866	825
Professional fees - other	-	100	5,051	5,151	-
<b>Total Program Expenses</b>	<b>12,952</b>	<b>13,489</b>	<b>23,641</b>	<b>50,083</b>	<b>45,992</b>
Supplies	96	745	301	1,142	1,886
Software expense	55	80	650	785	11,565
Hardware expense (<\$5,000)	-	-	-	-	862
Postage & shipping	2,540	247	14	2,801	2,297
Design, printing & copying	438	1,242	3,792	5,472	6,194
<b>Total Operating Expenses</b>	<b>3,129</b>	<b>2,314</b>	<b>4,757</b>	<b>10,200</b>	<b>22,804</b>
Personal property taxes	40	-	-	40	60
Deprec & amort - allowable	222	222	222	666	666
<b>Total Occupancy Expenses</b>	<b>262</b>	<b>222</b>	<b>222</b>	<b>706</b>	<b>725</b>
Meals, catering & food	435	293	1,240	1,969	2,290
<b>Total Event &amp; Meeting Expense</b>	<b>435</b>	<b>293</b>	<b>1,240</b>	<b>1,969</b>	<b>2,290</b>
Bank & credit card charges	827	2,083	7,723	10,634	6,515
Insurance	448	448	448	1,343	2,158
Membership dues	-	15	-	15	-
Staff development	-	-	-	-	1,650
Information technology	-	-	-	-	15
Advertising & publicity	2,263	8,684	-	10,947	7,516
Other expenses	-	-	-	-	20
<b>Total Other Expenses</b>	<b>3,538</b>	<b>11,230</b>	<b>8,171</b>	<b>22,939</b>	<b>17,875</b>
Equipment purchases (<\$5,000)	-	455	-	455	-
<b>Total Business Expenses</b>	<b>-</b>	<b>455</b>	<b>-</b>	<b>455</b>	<b>-</b>
<b><u>Total Expenses</u></b>	<b><u>20,316</u></b>	<b><u>28,004</u></b>	<b><u>38,032</u></b>	<b><u>86,352</u></b>	<b><u>89,686</u></b>
<b><u>Net Revenue less Expenses</u></b>	<b><u>10,369</u></b>	<b><u>101,087</u></b>	<b><u>296,941</u></b>	<b><u>408,397</u></b>	<b><u>336,154</u></b>

LCFEF (Endowment Only)

For the Three Months Ending September 30, 2014

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>FY 2015</u>	<u>Prior FYTD</u>
Individual contributions	452	8,027	24,602	33,081	33,839
Corporate contributions	-	-	-	-	5,000
<b>Total Program Revenue</b>	<b>452</b>	<b>8,027</b>	<b>24,602</b>	<b>33,081</b>	<b>38,839</b>
Partnership Revenue on REIT	520	520	580	1,620	2,550
Dividend Revenue	4,890	6,247	7,770	18,908	17,592
Unrealized gains and losses	(64,905)	87,970	(120,743)	(97,678)	204,659
Cost of merchandise sold	-	-	(6,841)	(6,841)	(2,671)
Event Contributions	-	1,850	6,380	8,230	4,350
Ticket sales	-	2,900	18,240	21,140	7,950
Item sales	-	-	70,835	70,835	-
<b>Total Other Revenue</b>	<b>(59,494)</b>	<b>99,488</b>	<b>(23,779)</b>	<b>16,214</b>	<b>234,430</b>
<b><u>Total Revenue</u></b>	<b><u>(59,042)</u></b>	<b><u>107,515</u></b>	<b><u>823</u></b>	<b><u>49,295</u></b>	<b><u>273,269</u></b>
Cash awards & grants-individuals	(6,700)	-	-	(6,700)	-
Professional fees - other	-	5,086	4,304	9,391	7,815
<b>Total Program Expenses</b>	<b>(6,700)</b>	<b>5,086</b>	<b>4,304</b>	<b>2,691</b>	<b>7,815</b>
Postage & shipping	500	-	-	500	250
Design, printing & copying	35	1,338	-	1,373	1,647
<b>Total Operating Expenses</b>	<b>535</b>	<b>1,338</b>	<b>-</b>	<b>1,873</b>	<b>1,897</b>
Meals, catering & food	-	-	10	10	472
<b>Total Event &amp; Meeting Expense</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>472</b>
Advertising & publicity	1,200	92	-	1,292	1,448
Other expenses	-	-	-	-	25
<b>Total Other Expenses</b>	<b>1,200</b>	<b>92</b>	<b>-</b>	<b>1,292</b>	<b>1,473</b>
Sales taxes	-	-	6,375	6,375	-
<b>Total Business Expenses</b>	<b>-</b>	<b>-</b>	<b>6,375</b>	<b>6,375</b>	<b>-</b>
<b><u>Total Expenses</u></b>	<b><u>(4,965)</u></b>	<b><u>6,516</u></b>	<b><u>10,689</u></b>	<b><u>12,240</u></b>	<b><u>11,658</u></b>
<b><u>Net Revenue less Expenses</u></b>	<b><u>(54,077)</u></b>	<b><u>100,999</u></b>	<b><u>(9,866)</u></b>	<b><u>37,055</u></b>	<b><u>261,611</u></b>

LCFEF (Summer School Only)

For the Three Months Ending September 30, 2014

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>FY 2015</u>	<u>Prior FYTD</u>
Gifts in kind	-	-	-	-	240
Summer school - tuition	113,329	-	-	113,329	104,548
<b>Total Program Revenue</b>	<b>113,329</b>	<b>-</b>	<b>-</b>	<b>113,329</b>	<b>104,788</b>
<b><u>Total Revenue</u></b>	<b><u>113,329</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>113,329</u></b>	<b><u>104,788</u></b>
Cash awards & grants-organizations	-	-	-	-	15,000
Program expenses - other	-	-	-	-	3,361
Salaries & wages	85,846	495	515	86,856	80,326
Payroll taxes	9,970	38	69	10,077	9,638
Workers comp	1,880	12	12	1,903	1,068
Accounting fees	709	-	-	709	1,247
Professional fees - other	1,593	-	-	1,593	3,701
<b>Total Program Expenses</b>	<b>99,998</b>	<b>545</b>	<b>596</b>	<b>101,138</b>	<b>114,342</b>
Supplies	99	-	-	99	134
Software expense	(200)	200	-	-	200
Hardware expense (<\$5,000)	-	-	-	-	96
Postage & shipping	-	-	-	-	2
Design, printing & copying	(334)	2,382	-	2,048	1,156
<b>Total Operating Expenses</b>	<b>(435)</b>	<b>2,582</b>	<b>-</b>	<b>2,147</b>	<b>1,589</b>
Rent, parking, other occupancy	(6,177)	6,177	-	-	6,247
<b>Total Occupancy Expenses</b>	<b>(6,177)</b>	<b>6,177</b>	<b>-</b>	<b>-</b>	<b>6,247</b>
Meals, catering & food	358	-	-	358	446
<b>Total Event &amp; Meeting Expense</b>	<b>358</b>	<b>-</b>	<b>-</b>	<b>358</b>	<b>446</b>
Insurance	420	419	420	1,258	(314)
Membership dues	820	-	-	820	810
Staff development	-	49	-	49	294
Other expenses	-	-	-	-	55
<b>Total Other Expenses</b>	<b>1,240</b>	<b>468</b>	<b>420</b>	<b>2,127</b>	<b>845</b>
Equipment purchases (<\$5,000)	-	-	-	-	131
<b>Total Business Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>131</b>
<b><u>Total Expenses</u></b>	<b><u>94,982</u></b>	<b><u>9,773</u></b>	<b><u>1,016</u></b>	<b><u>105,771</u></b>	<b><u>123,599</u></b>
<b><u>Net Revenue less Expenses</u></b>	<b><u>18,347</u></b>	<b><u>(9,773)</u></b>	<b><u>(1,016)</u></b>	<b><u>7,558</u></b>	<b><u>(18,812)</u></b>